

# Maryland Developmental Disabilities Council

## 2017-2021 State Plan Overview

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**Maryland Developmental  
Disabilities Council**

**EMPOWERMENT • OPPORTUNITY • INCLUSION**

## What is “the Council”?

The Maryland Developmental Disabilities Council, or “the Council,” is an independent, self-governing organization dedicated to advancing the inclusion of Marylanders with developmental disabilities in all facets of community life. [Council members](#) are appointed by the Governor and are similar to a board of directors in that they establish the priorities of the Council and help guide our work. Council members include people with developmental disabilities, family members, local and non-profit organizations, state agency representatives, and representatives of Disability Rights Maryland and the Maryland Center on Developmental Disabilities. The majority of Council members are people with developmental disabilities and family members. The Council is in a unique position to bring together people with diverse perspectives, experiences and knowledge in meaningful partnerships. This work is led and supported by a [staff of five](#).

Council meetings are open to the public. The Council’s website provides Council meeting dates, agendas and minutes.

## Values, Vision, and Mission

The Council’s State Plan defines how the organization will continue to implement its values, vision, and mission over the next five years.

**Values:** Empowerment, opportunity, and inclusion.

**Vision:** The Maryland Developmental Disabilities Council envisions a state where all people with developmental disabilities exercise control over their lives, reach their full potential, and lead healthy, fulfilling lives with enriching relationships.

**Mission:** The Maryland Developmental Disabilities Council’s mission is to advance the inclusion of people with developmental disabilities in all facets of community life by eliminating barriers, creating opportunities, empowering people, and promoting innovation.

## The Council’s State Plan and Role in Maryland

In 1970, Congress established Developmental Disabilities (DD) Councils in every state and U.S. territory to improve the lives of people with developmental disabilities; to protect their civil and human rights; and to promote their maximum potential through increased independence, productivity, and integration into the community. To this end, every five years the Council develops a State Plan for Maryland, guided by input from public surveys, conversations with people with developmental disabilities, family members, advocacy organizations, service providers, legislators and state officials, as well as extensive research and analysis.

The full State Plan is lengthy and includes, among other things, a comprehensive review and analysis of child care, education/early intervention, housing, transportation, employment, informal and formal community supports, and other issues that impact quality of life for Marylanders with

developmental disabilities. It is developed in accordance with the [Developmental Disabilities Assistance and Bill of Rights Act of 2000 \(DD Act\)](#). The full [State Plan](#) and a [work plan for the current year](#) can be found on our website. The annual work plan includes specific expected outputs and outcomes and describes how the Council and grantees will evaluate progress.

This document, the State Plan Overview, is meant to be a shorter version of the State Plan and explains:

- What to expect from the Council’s work in Maryland in the next five years (through September 2021), and
- How the Council plans to use staff and financial resources.

Over-arching strategies in the State Plan can be summed up as:

1. Supporting self-advocacy and leadership development;
2. Educating and informing people with developmental disabilities, their families, legislators, and other stakeholders;
3. Raising expectations of families, schools, workplaces and the community at large;
4. Advocating for the creation or improvement of policies, programs, services, and laws;
5. Helping organizations develop skills needed to support people with developmental disabilities to live, learn, work and play alongside people without disabilities; and
6. Increasing access to services and supports.

We accomplish this through the advocacy work of Council members and staff and by awarding grants that support our State Plan objectives.

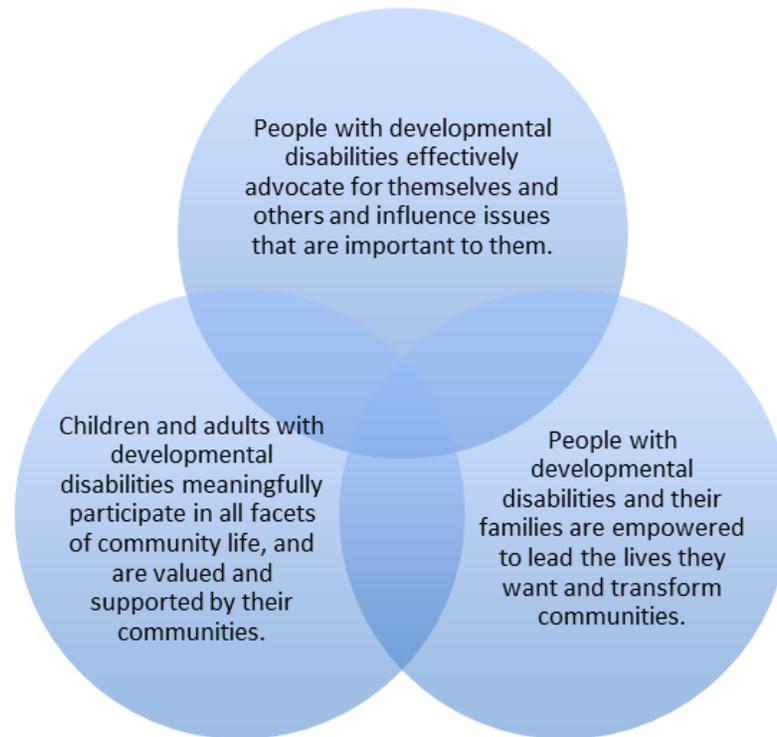
How is the work outlined in the State Plan funded? The Council receives an annual federal funding allocation administered through The Administration on Intellectual and Developmental Disabilities (AIDD). Disability Rights Maryland and Maryland Center for Developmental Disabilities are also authorized and funded through the DD Act. Our three organizations work collaboratively on shared priorities, as noted in the State Plan. The Council also partners with many other individuals and organizations.

## State Plan Goals

**The MD DD Council’s goals for the 2017-2021 State Plan are:**

1. People with developmental disabilities effectively advocate for themselves and others and influence issues that are important to them.
2. People with developmental disabilities and their families are empowered to lead the lives they want and transform communities.
3. Children and adults with developmental disabilities meaningfully participate in all facets of community life, and are valued and supported by their communities.

**These goals interrelate and collectively support the Council's values, vision, and mission. The work that will occur under each goal, outlined as objectives and strategies, will not occur in silos.**



**Key:**

**PM's** = Performance Measures **IA**= individual/family advocacy **SC**=systems change **OEC**= outreach, education, and communication  
**ADV**=advocacy **FUND**=funding **QOL**= Quality of Life **PWDD** = people with developmental disabilities

<b>Goal 1</b> <b>People with developmental disabilities effectively advocate for themselves and others and influence issues that are important to them.</b>			
Objectives	Strategies/Major Activities	Outputs	Outcomes & PM's
<b>1.1</b> Support People on the Go of Maryland (POG) and local self- advocacy groups to be strong, effective, and influential.	<b>1.1.1</b> Fund and support POG to build, train and support their membership, educate policymakers, build partnerships, advocate on issues and affect change.  <b>1.1.2</b> Provide POG guidance and support regarding organizational and staff management based on annual assessment of need.  <b>1.1.3</b> Provide Council support to local self-advocacy groups.	<b>IA 1.1</b> # of PWDD participated  <b>SC 1.1.1</b> # of policies/procedures created or changed.	<b>IA 2.1</b> % of PWDD increasing self-advocacy <b>IA 2.2.2</b> % of people participating in advocacy effort (# initiatives involved in, # policy/legislative issues engaged in or impacted by) <b>IA 2.2.3</b> % of people serving in leadership position (# People serving on boards, commissions, etc.) <b>IA 3.1</b> % of PWDD satisfied with project activity <b>SC 1.4.1</b> # of people trained/educated
<b>1.2</b> Support opportunities for people with developmental disabilities to provide leadership training to other individuals with developmental disabilities who may become leaders.	<b>1.2.1</b> Through the Council grant, POG leadership trains POG members and other people with developmental disabilities.  <b>1.2.2</b> Provide small grant funding to the Youth Leadership Forum (YLF).  <b>1.2.3</b> Assist with planning and implementing YLF.	<b>IA 1.1</b> # of PWDD participated <b>OEC 1.1.3</b> # of trainings	<b>IA 2.1</b> % of PWDD increasing self-advocacy <b>IA 2.2.3</b> % of people serving in leadership position (# People serving on boards, commissions, etc.) <b>IA 3.1</b> % of PWDD's satisfied with project activity
<b>1.3</b> Support and expand participation of individuals with developmental disabilities in cross-disability and culturally diverse leadership coalitions.	<b>1.3.1</b> Identify cross-disability and culturally diverse leadership coalitions.  <b>1.3.2</b> Inform people with developmental disabilities of opportunities to participate in coalitions, committees, and boards.	<b>IA 1.1</b> # of PWDD participated <b>OEC 1.1.6</b> # of materials produced <b>OEC 1.1.9</b> # of people receiving communication <b>SC 1.5.1</b> # of Council	<b>IA 2.2.3</b> % of people serving in leadership position (# People serving on boards, commissions, etc.) <b>SC 2.1</b> # of system transformation efforts improved <b>SC 2.1.1</b> # of statute/regulation changes improved

	<p><b>1.3.3</b> Inform people with developmental disabilities about transportation resources and provide transportation support when unavailable to support coalition participation.</p> <p><b>1.3.4</b> Through the Council grant, POG assigns and mentors members to represent POG on cross-disability and culturally diverse leadership coalitions.</p> <p><b>1.3.5</b> Through the Council grant, POG collaborates with other disability orgs during legislative session on shared priorities.</p>	<p>system change activities with organizations actively involved (# groups POG collaborated with)</p>	<p><b>SC 2.1.3</b> # of best practices improved</p>
<p><b>1.4</b> Improve the ability of people with developmental disabilities to advocate for what they want through meaningful participation in the individual planning process.</p>	<p><b>1.4.1</b> Develop an easy to use guide for people with developmental disabilities and their families about Maryland Developmental Disabilities Administration's (DDA's) Individual Plan (IP) process.</p> <p><b>1.4.2</b> Support training related to the DDA IP process guide.</p>	<p><b>IA 1.1</b> # of PWDD participated</p> <p><b>IA 1.2</b> # of families participated</p>	<p><b>IA 3.1</b> % of PWDD satisfied with project activity</p>
<p><b>Outcome</b></p> <p><b>People with developmental disabilities lead the lives they want and policies and support systems help make this happen.</b></p>			

## Goal 2

### People with developmental disabilities and their families are empowered to lead the lives they want and transform communities.

Objectives	Strategies/Major Activities	Outputs	Outcomes & PM's
<p><b>2.1</b> Increase knowledge and skills of people with developmental disabilities and families through education and training.</p>	<p><b>2.1.1</b> Research models for leadership development that are replicable, address regional needs and support ongoing advocacy.</p> <p><b>2.1.2</b> Create an RFP focused on leadership development for PWDD and families.</p> <p><b>2.1.3</b> Use the Council's Education and Training Sponsorships to support local and issue-specific trainings that increase knowledge and skills that people with developmental disabilities and family members use to advocate for themselves and others.</p> <p><b>2.1.4</b> Fund small grants to local and statewide organizations to increase knowledge and skills of PWDD and families.</p>	<p><b>IA 1.1</b> # of PWDD participated</p> <p><b>IA 1.2</b> # of families participated</p> <p><b>OEC 1.1.1</b> Participant diversity</p> <p><b>OEC 1.1.2</b> # of events sponsored</p>	<p><b>IA 2.1</b> % of PWDD increasing advocacy</p> <p><b>IA 2.2</b> % of family members increasing advocacy</p> <p><b>IA 2.2.1</b> % of people better able to say what they want</p> <p><b>OEC 2.1.1</b> # of PWDD with increased knowledge</p> <p><b>OEC 2.1.2</b> # of family members with increased knowledge</p> <p><b>IA 2.2.2</b> % of people participating in advocacy effort</p> <p><b>IA 2.2.3</b> % of people serving in leadership position</p> <p><b>IA 3.1</b> % of PWDD satisfied with project activity</p> <p><b>IA 3.2</b> % of family members satisfied with project activity</p>
<p><b>2.2</b> MDDC, DRM (Disability Rights Maryland previously MDLC) and Maryland Center for Developmental Disabilities (MCDD) will work together to develop and widely disseminate materials that explain critical aspects of the DDA service system in a way that is easily understood and usable by people with developmental</p>	<p><b>2.2.1</b> Track changes occurring with DDA system collaboratively with DRM and MCDD.</p> <p><b>2.2.2</b> Determine plan for preliminary activities collaboratively with DRM and MCDD.</p> <p><b>2.2.3</b> Partner with DRM and MCDD to identify priority topics.</p> <p><b>2.2.4</b> Develop a template and protocol for the development of the materials.</p> <p><b>2.2.5</b> Develop branding for consistency and to be recognized as the "go to source" for understandable materials.</p>	<p><b>SC 1.5.1</b># of collaborative Council system change activities</p> <p><b>OEC 1.1.6</b> # of materials produced</p> <p><b>OEC 1.1.9</b> # of people receiving communication materials</p>	<p><b>IA 2.2.1</b> % of people better able to say what they want</p> <p><b>OEC 2.1.1</b> # of PWDD with increased knowledge</p> <p><b>OEC 2.1.2</b> # of family members with increased knowledge</p>

<p>disabilities and their families.</p>	<p><b>2.2.6</b> Develop materials on at least top two priority topics.  <b>2.2.7</b> Translate into Spanish.  <b>2.2.8</b> Widely disseminate.</p>		
<p><b>2.3</b> Increase knowledge and understanding of issues of importance to people with developmental disabilities and their families.</p>	<p><b>2.3.1</b> Establish advisory committee of PWDD &amp; family members to improve effectiveness of communications. Use advisory committee to provide feedback on communications as needed.  <b>2.3.2</b> Refine and improve the Council’s newsletter, News You Can Use communications, Facebook, Twitter and website to maximize impact.  <b>2.3.3</b> Increase number of people receiving Council communication &amp; connected on social media platforms.  <b>2.3.4</b> Utilize Council communications to disseminate information about healthcare, transportation, and social relationships (first priorities selected by Council).  <b>2.3.5</b> Conduct webinars. Review outcomes of past webinars and refine as necessary.</p>	<p><b>IA 1.1</b> # of PWDD participated  <b>IA 1.2</b> # of families participated  <b>OEC 1.1.9</b> # of people receiving communication materials  <b>OEC 1.1.8</b> # of resources disseminated  <b>OEC 1.1.11</b> Social media analytics (likes, fans, followers, etc.)</p>	<p><b>OEC 2.1.1</b> # of PWDD with increased knowledge  <b>OEC 2.1.2</b> # of family members with increased knowledge  <b>IA 3.1</b> % of PWDD’s satisfied with project activity  <b>IA 3.2</b> of families satisfied with project activity</p>

**Outcome**  
**People with developmental disabilities and their families have the information and skills to flourish and create change in their communities.**

## Goal 3

**Children and adults with developmental disabilities meaningfully participate in all facets of community life, and are valued and supported by their communities.**

Objectives	Strategies/Major Activities	Outputs	Outcomes & PM's
<b>3.1</b> Increase the expectations that family members, providers, educators and others have about people with developmental disabilities.	<b>3.1.1</b> Utilize current communications modalities: newsletter, NYCU, Facebook, twitter and website. <b>3.1.2</b> Develop new strategies, including the use of first-person accounts such as interview, blogs and video. <b>3.1.3</b> Conduct a Photo Contest.	<b>OEC 1.1.8</b> # of resources disseminated <b>OEC 1.1.9</b> # of people receiving communication materials	<b>OEC 2.1.2</b> Family members with increased knowledge <b>OEC 2.1.3</b> Providers with increased knowledge and skills <b>IA 1.2</b> # of family members participating in activities to increase knowledge <b>IA 3.1</b> # of PWDD satisfied with project activity <b>IA 3.2</b> # of family members satisfied with activity <b>SC 1.4.1</b> # of people trained/educated through Council activities
<b>3.2</b> Increase access to informal and formal support for families of people with developmental disabilities across the lifespan.	<b>3.2.1</b> Co-lead the Community of Practice for Supporting Families (CoP) <b>3.2.2</b> Expand the number of CoP partnering organizations. <b>3.2.3</b> Support and fund local CoP initiatives. <b>3.2.4</b> Support statewide CoP initiatives. <b>3.2.5</b> Analyze, identify & engage with partners from culturally diverse communities and organizations	<b>SC 1.1.1</b> # of policies/procedures changes created <b>SC 1.3.3</b> # of promising practices supported <b>SC 1.5.1</b> # of collaborative Council system change activities	<b>SC 2.1</b> # of system transformation efforts improved <b>SC 2.2</b> # of system transformation efforts implemented <b>SC 2.1.1</b> # of policy/ procedure improved <b>SC 2.1.2</b> # of policy/procedure changes implemented <b>SC 2.1.3</b> # of promising/best practices improved <b>SC 2.1.4</b> # of promising/best practices implemented
<b>3.3</b> Increase access to inclusive opportunities in early childhood care and education, school, and out of school time activities.	<b>3.3.1</b> Use Council funds to provide technical assistance to improve the ability of child care providers to support children with disabilities in their programs. <b>3.3.2</b> Advocate for more training and technical assistance for child care providers funded by other	<b>SC 1.1.1</b> # of policies/procedures changes created <b>SC 1.3.3</b> # of promising practices supported <b>SC 1.5.1</b> # of collaborative Council system change activities <b>OEC 1.1.4</b> # of child care	<b>SC 2.1.1</b> # of policy/ procedure changes improved <b>SC 2.1.2</b> # of policy/procedure changes implemented <b>SC 2.1.3</b> # of promising/best practices improved <b>SC 2.2</b> # of system transformation efforts implemented <b>SC 2.1.4</b> # of promising/best practices

	<p>entities.</p> <p><b>3.3.3</b> Advocate for a formal dispute resolution process within the Office of Child Care to address discrimination complaints against child care providers.</p> <p><b>3.3.4</b> Advocate for the creation or improvement of statewide policies and practices relating to special education and teacher preparation and professional development so more students have access to the general education curriculum, appropriate assessments and the services and supports needed to succeed.</p>	<p>providers trained</p> <p><b>OEC 1.1.8</b> # of resources disseminated</p> <p><b>OEC 1.1.9</b> # of people receiving communication materials</p> <p><b>ADV 1.3.1</b> # of committees/ workgroups/ advisory councils served on</p>	<p>implemented</p> <p><b>SC 1.4.1</b> # of people trained/educated thru ccl change initiatives</p> <p><b>OEC 2.1.5</b> # of child care providers with increased knowledge</p> <p><b>OEC 2.1.6</b> # of child care providers with more positive attitude</p> <p><b>OEC 2.1.7</b> # of child care providers considering improvements</p> <p><b>OEC 2.1.8</b> # of child care providers more likely to care for CWDD</p>
<p><b>3.4</b> Increase access to inclusive post-secondary education opportunities for people with intellectual disabilities.</p>	<p><b>3.4.1</b> Partner w/ MD Dept Of Disabilities, MHEC (higher ed commission) &amp; at least two universities to identify and pursue sources of start-up costs.</p> <p><b>3.4.2</b> With stakeholders, support 1-2 universities to design sustainable inclusive programs.</p> <p><b>3.4.3</b> Support, monitor and assess status of inclusive post-secondary programs initiated in year 1.</p> <p><b>3.4.4</b> Advocate for implementation of best practices.</p> <p><b>3.4.5</b> Work with MDOD &amp; MSDE to identify ways to advocate for and support the development dual enrollment programs at community colleges that incorporate best practices.</p>	<p><b>SC 1.5.1</b> # of collaborative Council system change activities (document of dual enrollment programs in MD)</p> <p><b>SC 1.3.3</b> # of promising practices supported</p>	<p><b>SC 2.1</b> # of system transformation efforts improved</p> <p><b>SC 2.2</b> # of system transformation efforts implemented</p> <p><b>SC 2.1.3</b> # of policy/procedure changes improved (increased # inclusive dual enrollment programs at community colleges)</p> <p><b>SC 2.1.3</b> # of promising/best practices improved (universities in process of establishing program)</p> <p><b>SC 2.1.4</b> # of promising/best practices implemented</p> <p><b>QOL 2.2.1</b> # of students with intellectual and developmental disabilities attending inclusive college programs in Maryland</p>

	<b>3.4.6</b> Work with MDOD & MSDE to improve and expand inclusive dual enrollment programs at community colleges.		
<b>3.5</b> Increase community-based employment opportunities for people with developmental disabilities, including people with significant support needs.	<p><b>3.5.1</b> Participate in the development of Maryland’s newly-required plan to phase out sub-minimum wage 14c certificates.</p> <p><b>3.5.2</b> Monitor and advocate for effective implementation of the state’s minimum wage phase-out plan.</p> <p><b>3.5.3</b> Fund technical assistance, peer support and other activities to increase provider capacity and support innovation that leads to more employment and other inclusive community-based alternatives.</p> <p><b>3.5.4</b> Advocate for change in state policies and programs.</p> <p><b>3.5.5</b> Engage in and support communication strategies that increase people w/developmental disabilities and their families’ awareness, understanding and support for community employment.</p> <p><b>3.5.6</b> Advocates for improved policies/practices that result in students with developmental disabilities having job exploration opportunities and work experience while in school.</p>	<p><b>SC 1.1.1</b> # of policy/procedure changes created</p> <p><b>SC 1.2.1</b> # of statute/regulations created/changed</p> <p><b>SC 1.3.3</b> # of promising practices supported (Employment First recommendations)</p> <p><b>SC 1.5.1</b> # of collaborative Council system change activities (# of committees/ workgroups/ advisory councils served on by Council staff)</p> <p><b>OEC 1.1.4</b> # providers supported</p> <p><b>OEC 1.1.8</b> # of resources disseminated</p> <p><b>OEC 1.1.9</b> # of people receiving communication materials</p>	<p><b>SC 2.1</b> # of system transformation efforts improved</p> <p><b>SC 2.1.1</b> # of policy/ procedure changes improved(14c phase out plan developed)</p> <p><b>SC 2.1.2</b> # of policy/procedure changes implemented (Employment First advisory group recommendations &amp; 14c phase out plan implemented)</p> <p><b>SC 2.1.1</b> # of policy/procedure changes improved (Employment First advisory group recommendations &amp; 14c phase out plan implemented)</p> <p><b>SC 2.1.3</b> # of promising/best practices improved(recommendations by Employment First group developed)</p> <p><b>SC 2.2</b> # of system transformation efforts implemented</p> <p><b>SC 2.1.4</b> # of promising/best practices implemented</p> <p><b>QOL 2.2.3</b> # of sheltered workshops closed</p> <p><b>OEC 2.1.4</b> # of providers increasing their skills</p> <p><b>QOL 2.2.2</b> # of PWDD employed in integrated settings</p> <p><b>QOL</b> # of students with work experience while in school</p>
<b>3.6</b> In collaboration with people with developmental	<b>3.6.1</b> Support and fund technical assistance opportunities for providers in rural areas that are	<b>SC 1.5.1</b> # of Council supported activities w/organizations actively	<b>SC 2.1</b> # of system transformation efforts improved <b>SC 2.2</b> # of system transformation efforts

<p>disabilities, their families, and stakeholders, increase opportunities for people with developmental disabilities living in rural areas to find and maintain employment by reducing barriers unique to rural areas.</p>	<p><b>3.6.2</b> customized to their needs. Develop and implement communication strategies for rural areas to support Employment First.</p> <p><b>3.6.3</b> In collaboration with stakeholders in rural areas and through research of best practices, identify and support approaches that address challenges unique to rural areas.</p> <p><b>3.6.4</b> Advocate for policies that address rural needs.</p>	<p>involved  <b>SC 1.3.3</b> # of promising practices created  <b>OEC 1.1.4</b> # of providers supported  <b>OEC 1.1.7</b> # of communications developed  <b>OEC 1.1.10</b> mode of communication</p>	<p>implemented  <b>SC 2.1.3</b> # of promising/best practices improved  <b>SC 2.1.4</b> # of promising/ best practices implemented  <b>OEC 2.1.2</b> # of providers increasing their knowledge  <b>QOL 2.2.2</b> # of PWDD employed in integrated settings</p>
<p><b>3.7</b> Increase access to community-based services and supports.</p>	<p><b>3.7.1</b> Advocate for increased funding for the Autism Waiver that results in more children and their families receiving needed services.</p> <p><b>3.7.2</b> Advocate for increased funding allocated to the DDA waiting list resulting in more people receiving the supports and services they need and want.</p> <p><b>3.7.3</b> Advocate for and support waiting list policies that improve access to services.</p> <p><b>3.7.4</b> Advocate for policies and program changes that result in improved services and supports for people with developmental disabilities</p> <p><b>3.7.5</b> Advocate for improvements in laws and regulations.</p>	<p><b>OEC 1.1.5</b> # of legislators and policymakers educated  <b>SC 1.1.1</b> # of policy/procedures created or changed  <b>SC 1.2.1</b> # of statute/regulations created or changed  <b>SC 1.3.2</b> # of promising practices supported  <b>SC 1.3.3</b> # of best practices created  <b>SC 1.4.1</b> # of people trained or educated through Council systemic change activities  <b>SC 1.5.1</b> # of collaborative Council system change activities  <b>FUND 1.2.2</b> Funding for DDA waiting list  <b>FUND 1.2.3</b> Funding for</p>	<p><b>SC 2.1</b># of system transformation efforts improved  <b>SC 2.2</b> # of system transformation efforts implemented  <b>SC 2.1.1</b> # of policy/procedure/statute/regulation changes improved  <b>SC 2.1.2</b> # of policy/procedure/statute/regulation changes implemented  <b>SC 2.1.3</b> # of promising/best practices improved  <b>SC 2.1.4</b> # of promising/ best practices implemented  <b>QOL 2.2.5</b> Increased # of people receive DDA services  <b>QOL 2.2.6</b> Increased # of people receive services through Autism Waiver</p>

		Autism Waiver <b>ADV 1.3.1</b> # of committees/ workgroups/ advisory councils served on	
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**Outcome**

**People with developmental disabilities achieve their full potential in all facets of community life side by side people without disabilities.**

## LOGIC MODEL

The Logic Model provides an “at a glance” view of how the resources we invest relate to the activities we engage in and lead to the outputs, outcomes and impact we seek

Resources (needed to support activities)	Activities (specific approaches related to objectives)	Outputs (deliverables measured by count or other data)	Short-term Outcomes (changes as a direct result of implementation activities)	Long-term Outcomes (changes as a direct result of implementation activities)	Impact
Federal AIDD allotment DD Act; Program guidance and instructions Grant program – money Grant program – grantee staff, leveraged resources, and time Grant program – people who use the program People with developmental disabilities and their families Council members & staff Collaborative partnerships Websites and technology	Communicate/ conduct outreach Provide/sponsor education, training, and technical assistance Provide grant funding Support grassroots organizing Support statewide and local self-advocacy groups Understand and address disparities Support implementation of promising/best practices Increase partnerships Advocate for policy and practice improvements and increased funding Increase provider capacity for community-based services and supports Collect data/evaluate impact	Newsletters, Facebook posts, website, other media Education and outreach events Online education and training materials Providers supported Grant awards Collaborative efforts with partner organizations Committees, workgroups, and councils served on Policy and procedure changes Statute and regulation changes Promising/best practices supported Evaluation/lessons learned reports	More people with developmental disabilities and their family members are involved in advocacy efforts Increased knowledge of DDA system and individual planning process Increased expectations of people with developmental disabilities Increased understanding of important issues impacting people’s lives Increased provider capacity to support children and adults with developmental disabilities in their communities Policies, procedures, statute, and regulation changes are adopted Promising and best practices are adopted	More people with developmental disabilities serve in leadership positions More youth with developmental disabilities are educated in an integrated setting with their typical peers More people with intellectual and developmental disabilities attend inclusive college programs in Maryland More people with developmental disabilities are employed in integrated settings Closed sheltered workshops More people with developmental disabilities receive formal and informal supports Rural employment disparities are decreased Policies, procedures, statute, and regulation changes are implemented Promising and best practices are implemented	People with developmental disabilities lead the lives they want and policies and support systems help make this happen People with developmental disabilities and their families have the information and skills to flourish and create change in their communities People with developmental disabilities achieve their full potential in all facets of community life side by side people without disabilities